Inflation 22/23 Movements Between Services Unavoidable New Savings Budget Challenge Savings Commercial Business Transformation Asset Management  Collaboration Savings	recharges updates small savings/new income Insurance contract savings Fee increases in line with inflation Travel savings  Pump House Kimber Lane Farnham Brightwells Garages JMT restructure Inflation 23/24	£ - 34,000 - 25,000 - 100,000	£ 176 180 24 188 177 177 177 177 177 177 177 177 177
Inflation 22/23 Movements Between Services Unavoidable New Savings Budget Challenge Savings Commercial Business Transformation Asset Management  Collaboration Savings	small savings/new income Insurance contract savings Fee increases in line with inflation Travel savings  Pump House Kimber Lane Farnham Brightwells Garages JMT restructure	- 25,000	180 24 188 4 17 5 159
Movements Between Services Unavoidable New Savings Budget Challenge Savings Commercial Business Transformation Asset Management  Collaboration Savings	small savings/new income Insurance contract savings Fee increases in line with inflation Travel savings  Pump House Kimber Lane Farnham Brightwells Garages JMT restructure	- 25,000	24 - 188 - 4 - 17 - 159
Unavoidable New Savings Budget Challenge Savings Commercial Business Transformation Asset Management  Collaboration Savings	small savings/new income Insurance contract savings Fee increases in line with inflation Travel savings  Pump House Kimber Lane Farnham Brightwells Garages JMT restructure	- 25,000	188 4 17 - 159
New Savings Budget Challenge Savings Commercial Business Transformation Asset Management  Collaboration Savings	small savings/new income Insurance contract savings Fee increases in line with inflation Travel savings  Pump House Kimber Lane Farnham Brightwells Garages JMT restructure	- 25,000	. 4 . 17 . 159
Budget Challenge Savings Commercial Business Transformation Asset Management  Collaboration Savings	Insurance contract savings Fee increases in line with inflation Travel savings  Pump House Kimber Lane Farnham Brightwells Garages JMT restructure	- 25,000	· 17 · · 159
Commercial Business Transformation Asset Management  Collaboration Savings	Fee increases in line with inflation Travel savings  Pump House Kimber Lane Farnham Brightwells Garages JMT restructure	- 25,000	. 159
Business Transformation Asset Management  Collaboration Savings	Travel savings  Pump House Kimber Lane Farnham Brightwells Garages JMT restructure	- 25,000	
Asset Management  Collaboration Savings	Pump House Kimber Lane Farnham Brightwells Garages JMT restructure	- 25,000	
Collaboration Savings	Brightwells Garages JMT restructure	- 25,000	
_	Brightwells Garages JMT restructure	- 25,000	- 106
_	Garages JMT restructure	•	- 10 <i>6</i>
_	JMT restructure	- 100,000	. 106
_		-	. 106
	Inflation 23/24		-50
MTFP			97
nmercial Services		-	779
Inflation 22/23			110
Movements Between Services			44
Covid-19 Contingency			571
	Car Park Income	- 495,000	
	Leisure Centre management fee	- 30,000	
	Building Control	- 46,000	
Unavoidable	recharges updates		14
Growth		-	- 40
	remove 1 year bid officer funding	- 50,000	
	1 year scaffolding cost at Farnham		
	museum	10,000	
New Savings		-	. 16
G	Godalming museum grant - last year of		
	tapering	- 6,625	
	Water budget Review	- 3,230	
	Staff savings	- 7,139	
Budget Challenge Savings	Insurance contract savings	-,133	. 20
Commercial	modified contract savings	_	. 133
Commercial	Fee increases in line with inflation	- 71,640	133
	Transfer of The Edge to Surrey CC	- 45,279	
	Waverley Training Services	- 43,279 - 10,000	
Pusinoss Transformation		- 10,000	2
Business Transformation	Travel savings	-	. 3
Collaboration Savings	JMT restructure	-	108
MTFP	Inflation 22/24	-	- 53
	Inflation 23/24	191,277	
	Loss of car park permit income	10,000	
	Car Park Income from December 2021 Fee increase	- 255,000	

Communications & Customer Serv	rices		59,868
Inflation 22/23			102,258
Movements Between Services		-	59,304
Unavoidable		-	213,900
	recharges updates -	243,900	
	IT licenses from capital programme		
	projects	30,000	
Growth	additional IT resource		18,836
New Savings	Printing savings	_	8,660
Budget Challenge Savings	Insurance contract savings	_	8,807
MTFP	Inflation 23/24		229,445
ommunity Services			78,510
Inflation 22/23			9,936
Unavoidable			44,172
	recharges updates	36,360	
	Staffing costs	7,812	
Budget Challenge Savings	Insurance contract savings	, -	1,912
	Careline - new service and		,-
Commercial	equipment offerings	_	20,000
MTFP	Inflation 23/24	_	46,314
IVITE	11111ation 23/24		40,314
vironment			618,731
Inflation 22/23			563,921
Movements Between Services		-	201,739
Growth	Small changes	_	46
Unavoidable	· ·		271,911
	Frensham Car Parking budget set too		,
	high following Covid-19	24,000	
	Accounting correction for funding of	,	
	bins from fees	50,000	
	Green Waste recycling income too high	30,000	
	in current market conditions	30,000	
	Cost of additional bank holiday for	30,000	
	refuse/recycling collection	35,000	
		35,000	
	Additional budget for waste collection	4.4.224	
	at Stovolds Hill	14,221	
No. Co. to a	recharges updates	118,690	4.556
New Savings	- Water to the Alexander	- 2.450	4,556
	Water budget Review	3,150	
	Increased rental income	1,406	
Budget Challenge Savings	Insurance contract savings	-	19,998
Commercial	_		20,281
	Farnham Park car park income	10,000	
	Fee increases in line with inflation	10,281	
Business Transformation	Travel savings	-	1,652
Collaboration Savings	JMT restructure	-	106,143
MTFP	Inflation 23/24		137,315

Finance		-	945,192
Inflation 22/23			51,924
Movements Between Services			43,260
Covid-19 Contingency	Debt Summons income	-	25,000
Unavoidable			50,265
	Admin grant reduction	37,380	
	recharges updates	12,885	
New Savings		· -	102,549
C	staffing	- 639	•
	Triennial pension review	- 60,750	
	Merchant system savings	- 41,160	
Budget Challenge Savings	7.00	,	25,702
Budget chancinge but migs	Insurance contract savings	- 14,012	23,702
	Compensatory Grant reductions	- 6,890	
	Council tax hardship support	- 5,000	
Collaboration Savings	JMT restructure	-	109,431
MTFP	Jivii restructure		827,959
141111	Inflation 23/24	212,170	827,939
	Interest	- 1,040,129	
	interest	- 1,040,129	
Housing - GF		-	415,003
Inflation 22/23			22,764
<b>Movements Between Services</b>		-	383,028
Unavoidable	recharges updates	-	117,750
New Savings	Homelessness funding review	-	12,623
<b>Budget Challenge Savings</b>	Insurance contract savings	-	3,776
<b>Business Transformation</b>	Travel savings		1,239
MTFP	Inflation 23/24		78,171
Island Management Town			74.400
Joint Management Team			74,432
Inflation 22/23			15,532
Unavoidable	recharges updates	-	446,062
Budget Challenge Savings	Insurance contract savings	-	6,647
Collaboration Savings	JMT restructure		474,801
MTFP	Inflation 23/24		36,808
Legal & Democratic Services			25,818
Inflation 22/23			55,813
Movements Between Services			20,557
Unavoidable		-	15,736
	Staffing costs	14,058	,
	Legal income unachievable	47,180	
	recharges updates	- 76,974	
New Savings	rental costs		1,120
Budget Challenge Savings	Insurance contract savings	_	13,647
Commercial	Fee increases in line with inflation	_	36,420
Collaboration Savings	JMT restructure	_	139,410
MTFP	Inflation 23/24	-	155,780
141111	iiiiddoii 25/27		133,700

178,908				
Movements Between Services	Organisational Development			778,908
Unavoidable				
Staffing costs				
Accessibility Software   1,600     External Audit Costs   77,000     recharges updates   509,043     Growth	Unavoidable	0. 50		610,237
External Audit Costs   77,000   760,000   76		_		
Growth		•		
Growth   GDPR project - data audit   S0,000   Boundary Review - systems   adjustments   20,000   Collaboration Costs   50,000   Staffing costs   50,000   127,415   127,415   161,673   127,415   161,673   165,580   165,580   165,580   165,580   165,580   165,580   165,580   165,580   165,000   161,673   165,580			•	
GDPR project - data audit	Core III	recharges updates	509,043	420.000
Boundary Review - systems adjustments 20,000 Collaboration Costs 50,000  New Savings Staffing costs 50,000  Budget Challenge Savings Insurance contract savings 127,415  Planning Development 5995,185  Inflation 22/23 52,579  Movements Between Services Planning public notices 15,000  Growth Development Management Staffing 15,000  Budget Challenge Savings Insurance contract savings 16,580 Planning public notices 15,000  Growth Development Management Staffing 1330,000 Budget Challenge Savings Insurance contract savings 150,580 Pre-app planning fees 20,000 Fee increases in line with inflation 13,500 Fee increases in line with inflation 13,500  Business Transformation Travel savings 3,174 Collaboration Savings JMT restructure 106,071 MTFP Inflation 23/24 186,192  Regeneration & Planning Policy 108,283 Inflation 22/23 21,078 Movements Between Services 10,000 Fee horeage supdates 150,000 Fee horeage supdates 1	Growth	CDDD arrainst data sudit	-	120,000
Adjustments			- 50,000	
New Savings   Staffing costs   - 50,000     Budget Challenge Savings   Insurance contract savings   - 3,383     MTFP   Inflation 23/24   - 3,383     MTFP   Inflation 23/24   - 3,383     Inflation 22/23   52,579     Movements Between Services   16,873     Unavoidable   recharges updates   150,580     Planning public notices   15,000     Growth   Development Management Staffing   330,000     Budget Challenge Savings   Insurance contract savings   - 13,294     Commercial   Pre-app planning fees   - 20,000     Pre-app planning fees   - 20,000     Fee increases in line with inflation   - 13,500     Business Transformation   Travel savings   - 3,174     Collaboration Savings   JMT restructure   - 106,071     MTFP   Inflation 23/24   - 186,192     Regeneration & Planning Policy   10,8283     Unavoidable   recharges updates   - 106,590     Growth   Local Plan   150,000     reversal of one year thriving   - 21,000     New Savings   Staff costs   - 6,854     Budget Challenge Savings   Insurance contract savings   - 6,854     Community budget   - 21,000     Commu			20,000	
New Savings   Staffing costs   - 20		-		
Budget Challenge Savings Insurance contract savings Inflation 23/24 127,415  Planning Development	New Carings		- 50,000	20
MTFP         Inflation 23/24         127,415           Planning Development         595,185           Inflation 22/23         52,579           Movements Between Services         16,873           Unavoidable         recharges updates recharges updates Planning public notices         150,580           Growth         Development Management Staffing Budget Challenge Savings         330,000           Budget Challenge Savings         Insurance contract savings         20,000           Fee increase in line with inflation         13,500           Pre-app planning fees Pr	_	•	-	
Planning Development  Inflation 22/23  Movements Between Services Unavoidable  recharges updates Planning public notices  Insurance contract savings  Pre-app planning fees Fee increases in line with inflation  Business Transformation Fee increases in line with inflation  Travel savings  JMT restructure Inflation 22/23  Movements Between Services Unavoidable  Regeneration & Planning Policy  Inflation 22/23  Movements Between Services Unavoidable Growth Local Plan reversal of one year thriving community budget  New Savings Staff costs Budget Challenge Savings Insurance contract savings  - 20,000 - 33,500 - 20,000 - 20,		<u> </u>	-	•
Inflation 22/23 Movements Between Services Unavoidable  recharges updates Planning public notices  Insurance contract savings Pre-app planning fees Fee increases in line with inflation Fee increases in line with inflation Fee increases in line with inflation Frey linflation 23/24  Regeneration & Planning Policy  Rege	MIFP	Inflation 23/24		127,415
Inflation 22/23   52,579   Movements Between Services   16,873   16,873   165,580   165,590	Planning Development			595,185
Movements Between Services Unavoidable  recharges updates Planning public notices  150,580  Planning public notices  150,580  Planning public notices  150,000  Budget Challenge Savings Insurance contract savings Commercial  Pre-app planning fees Fee increases in line with inflation Fee increases in line wi	Inflation 22/23			52,579
Unavoidable recharges updates Planning public notices 15,000  Growth Budget Challenge Savings Commercial Pre-app planning fees Fee increases in line with inflation Fee increases Fee increases in line with inflation Fee increases in l	Movements Between Services			
recharges updates Planning public notices 15,000  Growth Development Management Staffing Budget Challenge Savings Insurance contract savings - 13,294 Commercial Pre-app planning fees - 20,000 Fee increases in line with inflation - 13,500  Business Transformation Travel savings - 3,174 Collaboration Savings JMT restructure - 106,071 MTFP Inflation 23/24 186,192  Regeneration & Planning Policy 108,283 Inflation 22/23 Movements Between Services - 20,816 Unavoidable recharges updates - 21,078 Movements Between Services - 20,816 Unavoidable recharges updates - 106,590 Growth Local Plan reversal of one year thriving community budget - 21,000 New Savings Staff costs - 6,854 Budget Challenge Savings Insurance contract savings - 6,011	Unavoidable			
Growth Development Management Staffing 330,000 Budget Challenge Savings Insurance contract savings - 13,294 Commercial Pre-app planning fees - 20,000 Fee increases in line with inflation - 13,500 Business Transformation Travel savings - 3,174 Collaboration Savings JMT restructure - 106,071 MTFP Inflation 23/24 186,192  Regeneration & Planning Policy 108,283 Inflation 22/23 Movements Between Services - 20,816 Unavoidable recharges updates - 20,816 Unavoidable recharges updates - 106,590 Growth Local Plan 150,000 reversal of one year thriving community budget - 21,000 New Savings Staff costs - 6,854 Budget Challenge Savings Insurance contract savings - 6,011		recharges updates	150,580	
Growth Development Management Staffing 330,000 Budget Challenge Savings Insurance contract savings - 13,294 Commercial Pre-app planning fees - 20,000 Fee increases in line with inflation - 13,500  Business Transformation Travel savings - 3,174 Collaboration Savings JMT restructure - 106,071 MTFP Inflation 23/24 - 186,192  Regeneration & Planning Policy 108,283 Inflation 22/23 Movements Between Services - 20,816 Unavoidable recharges updates - 20,816 Unavoidable recharges updates - 106,590 Growth Local Plan 150,000 reversal of one year thriving community budget - 21,000 New Savings Staff costs - 6,854 Budget Challenge Savings Insurance contract savings - 6,011			•	
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Pre-app planning fees Fee increases in line with inflation  Business Transformation Travel savings JMT restructure Inflation 23/24  Regeneration & Planning Policy Inflation 22/23 Movements Between Services Unavoidable Growth Local Plan reversal of one year thriving community budget Community budget  New Savings Business Transformation Fee increases in line with inflation 13,500 106,071 106,071 186,192 108,283 21,078 21,078 20,816 129,000	<b>Budget Challenge Savings</b>	Insurance contract savings	-	13,294
Fee increases in line with inflation - 13,500  Business Transformation Travel savings - 3,174 Collaboration Savings JMT restructure - 106,071 MTFP Inflation 23/24 186,192  Regeneration & Planning Policy 108,283 Inflation 22/23 21,078 Movements Between Services - 20,816 Unavoidable recharges updates - 106,590 Growth Local Plan 150,000 reversal of one year thriving community budget - 21,000 New Savings Staff costs - 6,854 Budget Challenge Savings Insurance contract savings - 6,011	Commercial		-	33,500
Business Transformation Travel savings - 3,174 Collaboration Savings JMT restructure - 106,071 MTFP Inflation 23/24 186,192  Regeneration & Planning Policy 108,283 Inflation 22/23 Movements Between Services - 20,816 Unavoidable recharges updates - 106,590 Growth Local Plan 150,000 reversal of one year thriving community budget - 21,000 New Savings Staff costs - 6,854 Budget Challenge Savings Insurance contract savings - 6,011		Pre-app planning fees	- 20,000	
Collaboration Savings MTFP Inflation 23/24  Regeneration & Planning Policy Inflation 22/23 Movements Between Services Unavoidable Growth Local Plan reversal of one year thriving community budget Community budget Staff costs Staff costs Staff costs Insurance contract savings  - 106,071 186,192  - 108,283 21,078 21,07		Fee increases in line with inflation	- 13,500	
Regeneration & Planning Policy  Inflation 22/23  Movements Between Services Unavoidable Growth  Local Plan reversal of one year thriving community budget ONE Savings Budget Challenge Savings Inflation 23/24  108,283  21,078  21,078  - 20,816  106,590  129,000  129,000  150,000  - 21,000  - 6,854  Budget Challenge Savings Insurance contract savings  - 6,011	<b>Business Transformation</b>	Travel savings	-	3,174
Regeneration & Planning Policy  Inflation 22/23  Movements Between Services  Unavoidable  Growth  Local Plan  reversal of one year thriving  community budget  New Savings  Budget Challenge Savings  Insurance contract savings  108,283  21,078  - 20,816  106,590  129,000  150,000  150,000  21,000  150	Collaboration Savings	JMT restructure	-	106,071
Inflation 22/23  Movements Between Services Unavoidable Growth  Local Plan reversal of one year thriving community budget  New Savings Staff costs Staff costs Insurance contract savings Staff contract savings Insurance Contract savings  21,078 22,078 - 20,816 - 106,590 129,000 - 150,000 - 21,000 - 21,000 - 6,854 - 6,854	MTFP	Inflation 23/24		186,192
Inflation 22/23  Movements Between Services Unavoidable Growth  Local Plan reversal of one year thriving community budget  New Savings Staff costs Insurance contract savings  121,078 - 20,816 - 106,590 129,000 - 150,000 - 21,000 - 21,000 - 6,854 - 6,854 - 6,011				
Movements Between Services Unavoidable recharges updates Growth Local Plan reversal of one year thriving community budget  New Savings Staff costs Insurance contract savings I lnsurance contract savings  - 20,816 106,590 129,000 150,000 129,000 150,000 150,000 129,000 129,000 150,000 16,854 16,854				
Unavoidable recharges updates - 106,590 Growth Local Plan 150,000 reversal of one year thriving community budget - 21,000  New Savings Staff costs - 6,854 Budget Challenge Savings Insurance contract savings - 6,011				
Growth  Local Plan reversal of one year thriving community budget  New Savings Staff costs Insurance contract savings 150,000  - 21,000  - 6,854  Budget Challenge Savings			-	
Local Plan 150,000 reversal of one year thriving community budget - 21,000  New Savings Staff costs - 6,854 Budget Challenge Savings Insurance contract savings - 6,011		recharges updates	-	
reversal of one year thriving community budget - 21,000  New Savings Staff costs - 6,854  Budget Challenge Savings Insurance contract savings - 6,011	Growth			129,000
community budget - 21,000  New Savings Staff costs - 6,854  Budget Challenge Savings Insurance contract savings - 6,011			150,000	
New SavingsStaff costs-6,854Budget Challenge SavingsInsurance contract savings-6,011		reversal of one year thriving		
Budget Challenge Savings Insurance contract savings - 6,011		community budget	- 21,000	
	New Savings	Staff costs	-	6,854
MTFP Inflation 23/24 98,476	<b>Budget Challenge Savings</b>	Insurance contract savings	-	6,011
	MTFP	Inflation 23/24		98,476

## Annexe 3

Regulatory Services			56,359
Inflation 22/23			37,098
<b>Movements Between Services</b>		-	67,009
Covid-19 Contingency	PPE budget reduction	-	20,000
Unavoidable			28,839
	recharges updates	27,330	
	Staffing costs	1,509	
New Savings	small savings	-	801
<b>Budget Challenge Savings</b>	Insurance contract savings	-	9,141
Commercial	Fee increases in line with inflation	-	25,886
<b>Business Transformation</b>	Travel savings	-	501
MTFP	Inflation 23/24		113,760